# Measuring Impact LEAP's One and All Initiative

#### Katlyn Cardoso

Director of Entrepreneurial Ecosystem Development Lansing Economic Area Partnership (LEAP)





## Hi, I'm Katlyn!

- I live in Lansing with my husband Rigo, our Boxer dog Miles and our cat Tigger
- I started at LEAP in Jan 2019 as their first Marketing Content Manager
- I'm passionate about equity work and helping the Lansing region's small business owners thrive!

## **About LEAP**

- The Lansing Economic Area Partnership (LEAP) is the economic development organization for the tri-county region of Clinton, Eaton and Ingham counties.
- Our work is focused on five key areas of economic development:
  - Attracting new business, jobs, investment and people from outside the region
  - Expanding and retaining existing businesses in the region
  - Supporting entrepreneurs and startups
  - Create and support equitable economic development programs to unlock the full potential of our local economy
  - Creating and marketing the Lansing region as a top choice community

# **About One and All**

- First-of-its-kind program in the state of Michigan
- 2021 International Economic Development Council (IEDC) Gold Award winner in the Economic Equity and Inclusion category
- Unique combination of business coaching, training, mentorship and access to an extended professional network
- Seeks to increase business success and personal financial stability among participants

## **Funders and Partners**

- Funders
  - Michigan Economic Development Corporation (MEDC)
  - Consumers Energy Foundation
  - LEAP
- Program partners
  - The Fledge
  - Refugee Development Center (RDC)
- Curriculum partners
  - Michigan Small Business Development Center at LCC (MI-SBDC)
  - Piper & Gold Public Relations

# **Program Design**

- Webinar-based learning with recommended weekly schedule
- Facebook Live Q&A sessions on special topics
  - Legal and Insurance
  - Marketing and Communications
- Access to additional subject matter experts at weekly check-ins
- One-on-one business coaching with dedicated consultant
- Business plan development as program "capstone"
- \$2,500 seed grant upon successful completion of all requirements

## Who is One and All for?

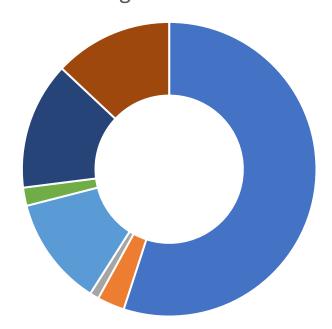
- Entrepreneurs and small business owners at any stage of their business who fall at or below the Asset Limited, Income Constrained, Employed (ALICE) Threshold
- Focus on increasing successful outcomes for underrepresented business owners (BIPOC, women, immigrants and refugees, veterans, people with disabilities)

#### **Graduate Profile**

- 79% BIPOC and 74% women
- 41% of participants are age 30-39 at time of application
- 44% have completed some college and 20% have a bachelor's degree or higher
- Average household income of \$26,532/year at time of application
- Average monthly income to fixed monthly expense\* ratio of 88% at time of application

Data as of September 2022

# Self-reported racial identification among program graduates



- African American
- Native American/Alaska Native
- Hispanic/Latino
- White

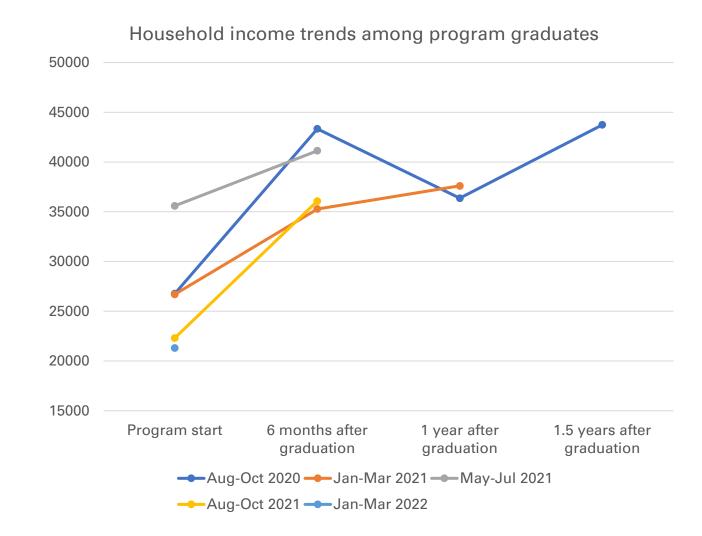
- Asian American/Asian
- Hawaiian Native/Pacific Islander
- Middle Eastern
- Multiracial (two or more races selected)

<sup>\*</sup>Fixed monthly expenses are defined as housing, childcare, food, transport and healthcare



### **Program Impact**

- Household income increase of \$10,000 at six months postgraduation and \$17,000 1.5 years post-graduation
- Percentage of household income dedicated to fixed monthly expenses decreased an average of 26% six months post-graduation
- Participants have celebrated expansion of two existing businesses and eight new physical storefront openings following graduation





# **Scaling Deep**

Empowers entrepreneurs to leverage existing resources and relationships to scale their ventures deeply and slowly, embedding small-business owners within their local ecosystem.

**Harvard Business Review** 



# **Building Community**

- Graduates are eager to help fellow One and All participants and other Lansing entrepreneurs succeed
  - Better Than Urs Designs pop-up markets
  - Afterglow Market
- Ecosystem connectivity
  - Graduation to Middle Village Micro Market
  - Other LEAP program opportunities
- Slow, steady growth allows businesses to grow deep roots within the Lansing region, which in turn stay to nourish the community that helped build them



# The Future of One and All

- Integrate hybrid learning to balance accessibility/convenience of webinars with enrichment of inperson interaction
   Diversify communication beyond traditional email because most participants already receive many different emails person interaction
- Pair curriculum with practical application advice/relevant ecosystem resources
- More structure and preparation for mentors to improve consistency of mentee experience
- More opportunity for additional learning based on specific business challenges/business types (ex. nonprofits)

- Provide opportunities for graduates to stay connected with the ecosystem and give back to peers
- Support mindset development to help participants understand the pivots and stress that can come with being your own boss/owning a business

# The Future of One and All

- \$300,000 of follow-on funding from Ingham County for next two years
- Planning for two 2-month programs each year of ~20 entrepreneurs
- Exploring opportunities to keep alumni connected
  - Quarterly or bi-annual "reunions"
  - "Class president" style role to facilitate class events
  - Culmination celebration this summer
- Continuing to recruit mentors for future programs
  - Interest form available at purelansing.com/oneandall/mentors





# **Questions?**

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